

## 2018-19 Budget Detail

Service with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/19	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>STRATEGIC MANAGEMENT</b>								
<b>Chief Executive : Alex Parmley</b>								
<b>MANAGEMENT BOARD</b>								
	Expenditure	626,170	612,356	(13,814)	8,000	8,000	(5,814)	
	Income	(17,480)	(18,157)	(677)	0	0	(677)	The majority of the underspend is in respect of the training budget
	<b>TOTAL</b>	<b>608,690</b>	<b>594,199</b>	<b>(14,491)</b>	<b>8,000</b>	<b>8,000</b>	<b>(6,491)</b>	
<b>TRANSFORMATION</b>								
	Expenditure	2,486,020	2,549,962	63,942	0	0	63,942	The transformation spend was funded from the transformation budget in line with the project plan and in year updates. The overspend is a result of phase 4 costs, which will be covered by overall Council underspends from 2018/19.
	Income	(2,428,700)	(2,428,707)	(7)	0	0	(7)	
	<b>TOTAL</b>	<b>57,320</b>	<b>121,255</b>	<b>63,935</b>	<b>0</b>	<b>0</b>	<b>63,935</b>	
<b>TOTAL STRATEGIC MANAGEMENT</b>								
	<b>Expenditure</b>	<b>3,112,190</b>	<b>3,162,318</b>	<b>50,128</b>	<b>8,000</b>	<b>8,000</b>	<b>58,128</b>	
	<b>Income</b>	<b>(2,446,180)</b>	<b>(2,446,864)</b>	<b>(684)</b>	<b>0</b>	<b>0</b>	<b>(684)</b>	
	<b>TOTAL</b>	<b>666,010</b>	<b>715,454</b>	<b>49,444</b>	<b>8,000</b>	<b>8,000</b>	<b>57,444</b>	
<b>TOTAL CHIEF EXECUTIVE</b>								
	<b>Expenditure</b>	<b>3,112,190</b>	<b>3,162,318</b>	<b>50,128</b>	<b>8,000</b>	<b>8,000</b>	<b>58,128</b>	
	<b>Income</b>	<b>(2,446,180)</b>	<b>(2,446,864)</b>	<b>(684)</b>	<b>0</b>	<b>0</b>	<b>(684)</b>	
	<b>TOTAL</b>	<b>666,010</b>	<b>715,454</b>	<b>49,444</b>	<b>8,000</b>	<b>8,000</b>	<b>57,444</b>	
<b>STRATEGY &amp; COMMISSIONING</b>								
<b>Director: Netta Meadows</b>								
<b>PEOPLE PERFORMANCE &amp; CHANGE</b>								
<b>Service Manager : Charlotte Jones</b>								
<b>POLICY &amp; PERFORMANCE</b>								
	Expenditure	98,290	106,544	8,254	0	0	8,254	The overspend is due to salary adjustments during transformation
	Income	0	0	0	0	0	0	
	<b>TOTAL</b>	<b>98,290</b>	<b>106,544</b>	<b>8,254</b>	<b>0</b>	<b>0</b>	<b>8,254</b>	
<b>TOTAL PEOPLE PERFORMANCE &amp; CHANGE</b>								
	<b>Expenditure</b>	<b>98,290</b>	<b>106,544</b>	<b>8,254</b>	<b>0</b>	<b>0</b>	<b>8,254</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>98,290</b>	<b>106,544</b>	<b>8,254</b>	<b>0</b>	<b>0</b>	<b>8,254</b>	
<b>COMMUNICATIONS, MARKETING &amp; MEDIA</b>								
<b>Lead Specialist: Richard Birch</b>								
<b>COMMUNICATIONS</b>								
	Expenditure	28,900	18,086	(10,814)	0	0	(10,814)	The underspend is due to a post being vacant for part of the year
	Income	0	0	0	0	0	0	
	<b>TOTAL</b>	<b>28,900</b>	<b>18,086</b>	<b>(10,814)</b>	<b>0</b>	<b>0</b>	<b>(10,814)</b>	
<b>TOTAL COMMUNICATIONS, MARKETING &amp; MEDIA</b>								
	<b>Expenditure</b>	<b>28,900</b>	<b>18,086</b>	<b>(10,814)</b>	<b>0</b>	<b>0</b>	<b>(10,814)</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>28,900</b>	<b>18,086</b>	<b>(10,814)</b>	<b>0</b>	<b>0</b>	<b>(10,814)</b>	
<b>STRATEGIC PLANNING</b>								
<b>Service Manager : Jan Gamon</b>								
<b>STRATEGIC POLICIES</b>								
	Expenditure	400,900	675,054	274,154	0	0	274,154	The Strategy & Commissioning team commenced new roles in July 18, providing an early start in this area ahead of other Phase 2 changes. It was anticipated that costs overall would be met through vacancy savings during the year.
	Income	0	(2,988)	(2,988)	0	0	(2,988)	Income in respect of Data Protection Officer Services to TBDC
	<b>TOTAL</b>	<b>400,900</b>	<b>672,066</b>	<b>271,166</b>	<b>0</b>	<b>0</b>	<b>271,166</b>	

Service with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/19	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
PROCUREMENT & RISK MANAGEMENT	Expenditure	6,590	14,377	7,787	0	0	7,787	Additional expenditure on consultants fees in respect of Procurement Advice, expenditure on training to be funded from Corporate training budget.
	Income	0	0	0	0	0	0	
	TOTAL	6,590	14,377	7,787	0	0	7,787	
CIVIL CONTINGENCIES	Expenditure	115,260	110,668	(4,592)	0	0	(4,592)	Underspends on overtime, travel and equipment budgets Income above budget due to worked completed and recharged to East Devon District Council.
	Income	(6,110)	(7,035)	(925)	0	0	(925)	
	TOTAL	109,150	103,633	(5,517)	0	0	(5,517)	
PLANNING POLICY	Expenditure	263,150	272,599	9,449	0	0	9,449	Additional expenditure on consultants fees , the majority of this expenditure has been funded by transfers from earmarked reserves.
	Income	(76,250)	(89,429)	(13,179)	0	0	(13,179)	
	TOTAL	186,900	183,170	(3,730)	0	0	(3,730)	
TRANSPORT	Expenditure	30,260	30,675	415	0	0	415	Minor overspend on pay budgets
	Income	0	0	0	0	0	0	
	TOTAL	30,260	30,675	415	0	0	415	
STRATEGIC HOUSING	Expenditure	223,030	223,892	862	0	0	862	The income variance is due to income in respect of a number of housing properties that are tenanted, no budget was included for these properties. The 19/20 budgets have been amended and include an income budget in respect of these properties
	Income	(86,890)	(134,451)	(47,561)	0	0	(47,561)	
	TOTAL	136,140	89,441	(46,699)	0	0	(46,699)	
GOLDENSTONES	Expenditure	256,430	232,537	(23,893)	0	0	(23,893)	Reduced property management capacity within the property team during the last 12 months has also led to some planned replacement works not being programmed and the associated maintenance budget being underspent The additional income is due to the profit share at the centre being higher than anticipated
	Income	(169,710)	(184,463)	(14,753)	0	0	(14,753)	
	TOTAL	86,720	48,074	(38,646)	0	0	(38,646)	
SPORT FACILITIES	Expenditure	153,510	230,796	77,286	0	0	77,286	A provision for the dilapidation payment in respect of St Michael's Hall has resulted in additional expenditure The additional income is due to the profit share at the Wincanton Sports Centre being higher than anticipated
	Income	(61,000)	(79,066)	(18,066)	0	0	(18,066)	
	TOTAL	92,510	151,730	59,220	0	0	59,220	
WESTLAND SPORT FACILITIES	Expenditure	66,130	40,420	(25,710)	6,350	6,350	(19,360)	The additional income is due to the profit share at the centre being higher than anticipated
	Income	(9,150)	(84,672)	(75,522)	0	0	(75,522)	
	TOTAL	56,980	(44,252)	(101,232)	6,350	6,350	(94,882)	
<b>TOTAL STRATEGIC PLANNING</b>	<b>Expenditure</b>	<b>1,515,260</b>	<b>1,831,018</b>	<b>315,758</b>	<b>6,350</b>	<b>6,350</b>	<b>322,108</b>	
	<b>Income</b>	<b>(409,110)</b>	<b>(582,104)</b>	<b>(172,994)</b>	<b>0</b>	<b>0</b>	<b>(172,994)</b>	
	<b>TOTAL</b>	<b>1,106,150</b>	<b>1,248,914</b>	<b>142,764</b>	<b>6,350</b>	<b>6,350</b>	<b>149,114</b>	
<b>TOTAL STRATEGY &amp; COMMISSIONING</b>	<b>Expenditure</b>	<b>1,642,450</b>	<b>1,955,648</b>	<b>313,198</b>	<b>6,350</b>	<b>6,350</b>	<b>319,548</b>	
	<b>Income</b>	<b>(409,110)</b>	<b>(582,104)</b>	<b>(172,994)</b>	<b>0</b>	<b>0</b>	<b>(172,994)</b>	
	<b>TOTAL</b>	<b>1,233,340</b>	<b>1,373,544</b>	<b>140,204</b>	<b>6,350</b>	<b>6,350</b>	<b>146,554</b>	
<b>REVENUES &amp; BENEFITS</b>								
<b>Service Manager : Ian Potter</b>								
REVENUES & BENEFITS	Expenditure	1,685,310	1,697,239	11,929	0	0	11,929	There has been a small overspend on postages and legal fees incurred for collection of benefit debt. In addition as identified throughout the year there has been an income shortfall from summons and liability order costs due to reduced activity in this area. At end of year the shortfall was £82k
	Income	(778,620)	(698,014)	80,606	0	0	80,606	
	TOTAL	906,690	999,225	92,535	0	0	92,535	

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		£	£	£	£	£	£	
HOUSING BENEFIT SUBSIDY	Expenditure	33,756,970	31,761,160	(1,995,810)	0	0	(1,995,810)	Our latest subsidy monitor shows that we are owed a small further payment from DWP. Subsidy has been monitored monthly and the subsidy claim will be externally audited and finally adjusted autumn 2019. The actual outturn will not be known until then. Bad debt provision reduced due to falling caseload and improved collection against new debt created.
	Income	(34,331,430)	(32,546,665)	1,784,765	0	0	1,784,765	
	TOTAL	(574,460)	(785,505)	(211,045)	0	0	(211,045)	
<b>TOTAL REVENUES AND BENEFITS</b>	<b>Expenditure</b>	<b>35,442,280</b>	<b>33,458,399</b>	<b>(1,983,881)</b>	<b>0</b>	<b>0</b>	<b>(1,983,881)</b>	
	<b>Income</b>	<b>(35,110,050)</b>	<b>(33,244,679)</b>	<b>1,865,371</b>	<b>0</b>	<b>0</b>	<b>1,865,371</b>	
	<b>TOTAL</b>	<b>332,230</b>	<b>213,720</b>	<b>(118,510)</b>	<b>0</b>	<b>0</b>	<b>(118,510)</b>	
<b>OPERATIONS &amp; CUSTOMER FOCUS</b>								
<b>Service Manager : Sharon Jones</b>								
CUSTOMER SERVICES	Expenditure	415,250	431,989	16,739	0	0	16,739	The overspend is was due to expenditure on agency staff and overtime exceeding the budget. Additional income in respect of provision of reception services to SCC.
	Income	0	(11,470)	(11,470)	0	0	(11,470)	
	TOTAL	415,250	420,519	5,269	0	0	5,269	
<b>TOTAL OPERATIONS &amp; CUSTOMER FOCUS</b>	<b>Expenditure</b>	<b>415,250</b>	<b>431,989</b>	<b>16,739</b>	<b>0</b>	<b>0</b>	<b>16,739</b>	
	<b>Income</b>	<b>0</b>	<b>(11,470)</b>	<b>(11,470)</b>	<b>0</b>	<b>0</b>	<b>(11,470)</b>	
	<b>TOTAL</b>	<b>415,250</b>	<b>420,519</b>	<b>5,269</b>	<b>0</b>	<b>0</b>	<b>5,269</b>	
<b>LEGAL SERVICES</b>								
<b>Service Head : Angela Watson</b>								
RIGHTS OF WAY	Expenditure	3,890	0	(3,890)	0	0	(3,890)	The work in this area has been outsourced to an external consultant due to Legal Services not having the resources to carry out the work. There is no cost associated with this but it does mean that no income is received as the fees charged are retained by the consultant. A plan to bring this work back in house is being progressed.
	Income	(16,500)	0	16,500	0	0	16,500	
	TOTAL	(12,610)	0	12,610	0	0	12,610	
LAND CHARGES	Expenditure	109,020	86,455	(22,565)	0	0	(22,565)	The expenditure in respect of the search requests work that is carried out by Somerset County Council was less than the budget.  The actual income received was less than the budget, this is dependant on the number of searches received and processed in the year. Data indicates that the number of searches received was less than the previous year.
	Income	(466,680)	(404,387)	62,293	0	0	62,293	
	TOTAL	(357,660)	(317,932)	39,728	0	0	39,728	
<b>TOTAL LEGAL SERVICES</b>	<b>Expenditure</b>	<b>112,910</b>	<b>86,455</b>	<b>(26,455)</b>	<b>0</b>	<b>0</b>	<b>(26,455)</b>	
	<b>Income</b>	<b>(483,180)</b>	<b>(404,387)</b>	<b>78,793</b>	<b>0</b>	<b>0</b>	<b>78,793</b>	
	<b>TOTAL</b>	<b>(370,270)</b>	<b>(317,932)</b>	<b>52,338</b>	<b>0</b>	<b>0</b>	<b>52,338</b>	
<b>SUPPORT SERVICES</b>								
<b>Director : Netta Meadows</b>								
SUPPORT SERVICES LEAD SPECIALISTS	Expenditure	362,780	363,403	623	0	0	623	
	Income	0	0	0	0	0	0	
	TOTAL	362,780	363,403	623	0	0	623	
<b>Service Manager: Lisa Davis</b>								
SUPPORT SERVICES SPECIALISTS	Expenditure	919,140	912,041	(7,099)	25,630	25,630	18,531	
	Income	0	0	0	0	0	0	
	TOTAL	919,140	912,041	(7,099)	25,630	25,630	18,531	
FINANCE CORPORATE COSTS	Expenditure	2,599,980	2,731,680	131,700	0	0	131,700	Interest on borrowing and expenditure on investment management fees in respect of pooled fund investments have been incurred, partially offset by an underspend on insurance budgets

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		£	£	£	£	£	£	
	Income	(1,349,920)	(2,199,152)	(849,232)	0	0	(849,232)	Income from treasury investments has significantly exceeded the budget, this is due to the diversification into long term strategic (pooled) investments which return a higher yield.
	TOTAL	1,250,060	532,528	(717,532)	0	0	(717,532)	
SUPPORT SERVICES CASE OFFICERS	Expenditure	920,400	928,468	8,068	0	0	8,068	
	Income	0	0	0	0	0	0	
	TOTAL	920,400	928,468	8,068	0	0	8,068	
SUPPORT SERVICES FUNCTION - CASE WORK	Expenditure	367,530	294,352	(73,178)	0	0	(73,178)	New equipment has been funded out of transformation budgets and therefore the need for replacement items has reduced this year, underspend on telephones and copier related charges
	Income	(113,470)	(51,407)	62,063	0	0	62,063	Income target against the central printing budget was not achieved given the drive for digital services reducing printing demand and our prices now being brought into line with commercial prices meaning the customer base has reduced. The mobile phone rebate income budget was also not achieved.
	TOTAL	254,060	242,945	(11,115)	0	0	(11,115)	
SUPPORT SERVICES FUNCTION - FINANCE	Expenditure	93,820	91,715	(2,105)	0	0	(2,105)	
	Income	(18,330)	(25,312)	(6,982)	0	0	(6,982)	
	TOTAL	75,490	66,403	(9,087)	0	0	(9,087)	
SUPPORT SERVICES FUNCTION - HUMAN RESOURCES	Expenditure	79,260	34,181	(45,079)	17,800	17,800	(27,279)	Underspend on the training and development budget and the software licences budget. The expenditure in respect of the software licence has been coded to Information Technology, the budget will be moved vired to IT in 19/20.
	Income	(12,870)	(6,044)	6,826	0	0	6,826	
	TOTAL	66,390	28,137	(38,253)	17,800	17,800	(20,453)	
SUPPORT SERVICES FUNCTION - INFORMATION TECHNOLOGY	Expenditure	489,430	616,864	127,434	0	0	127,434	Software and hardware maintenance costs along with network connectivity have been centralised, however this was not reflected in the budget and remained in individual Service budgets. This resulted in an adverse variance shown on this budget, but hidden underspends across other service variances. Virements to correct this going forward will be completed in 19/20.
	Income	(21,770)	(20,831)	939	0	0	939	
	TOTAL	467,660	596,033	128,373	0	0	128,373	
SUPPORT SERVICES FUNCTION - ELECTIONS	Expenditure	167,830	199,113	31,283	0	0	31,283	Overspend due to a combination of the IER grant reduction and increased costs of printing and postage.
	Income	(8,020)	(30,045)	(22,025)	0	0	(22,025)	
	TOTAL	159,810	169,068	9,258	0	0	9,258	
SUPPORT SERVICES FUNCTION - DEMOCRATIC SERVICES	Expenditure	596,710	579,246	(17,464)	15,600	15,600	(1,864)	The majority of this underspend is in respect of the training budget for members
	Income	(1,400)	(2,075)	(675)	0	0	(675)	
	TOTAL	595,310	577,171	(8,139)	15,600	15,600	(2,539)	
SUPPORT SERVICES FUNCTION - LEGAL	Expenditure	91,600	93,413	1,813	0	0	1,813	The reduced amount of Specialist resource within the service has meant legal work has had to be outsourced to external solicitors. The reduction in resource has also resulted in the income from Legal costs recovered being less than the budget.
	Income	(73,880)	(36,349)	37,531	0	0	37,531	
	TOTAL	17,720	57,064	39,344	0	0	39,344	
<b>TOTAL SUPPORT SERVICES</b>	<b>Expenditure</b>	<b>6,688,480</b>	<b>6,844,476</b>	<b>155,996</b>	<b>59,030</b>	<b>59,030</b>	<b>215,026</b>	
	<b>Income</b>	<b>(1,599,660)</b>	<b>(2,371,215)</b>	<b>(771,555)</b>	<b>0</b>	<b>0</b>	<b>(771,555)</b>	
	<b>TOTAL</b>	<b>5,088,820</b>	<b>4,473,261</b>	<b>(615,559)</b>	<b>59,030</b>	<b>59,030</b>	<b>(556,529)</b>	
<b>TOTAL DIRECTOR OF STRATEGY &amp; SUPPORT SERVICES</b>	<b>Expenditure</b>	<b>44,301,370</b>	<b>42,776,967</b>	<b>(1,524,403)</b>	<b>65,380</b>	<b>65,380</b>	<b>(1,459,023)</b>	
	<b>Income</b>	<b>(37,602,000)</b>	<b>(36,613,855)</b>	<b>988,145</b>	<b>0</b>	<b>0</b>	<b>988,145</b>	
	<b>TOTAL</b>	<b>6,699,370</b>	<b>6,163,112</b>	<b>(536,258)</b>	<b>65,380</b>	<b>65,380</b>	<b>(470,878)</b>	

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		£	£	£	£	£	£	
<b>ECONOMIC DEVELOPMENT</b>								
<b>Service Manager : Peter Paddon</b>								
ECONOMIC DEVELOPMENT	Expenditure	239,650	233,933	(5,717)	0	0	(5,717)	The budget variance is in respect of employment budgets, this is as a result of vacancies in year.
	Income	0	0	0	0	0	0	
	TOTAL	239,650	233,933	(5,717)	0	0	(5,717)	
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>Expenditure</b>	<b>239,650</b>	<b>233,933</b>	<b>(5,717)</b>	<b>0</b>	<b>0</b>	<b>(5,717)</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>239,650</b>	<b>233,933</b>	<b>(5,717)</b>	<b>0</b>	<b>0</b>	<b>(5,717)</b>	
<b>TOURISM &amp; HERITAGE</b>								
<b>Service Manager : Katy Menday</b>								
TOURISM	Expenditure	194,530	147,887	(46,643)	0	0	(46,643)	For the majority of the year a vacant post explains the underspend, this has been resolved through Phase 4 for 2019/20. Ticket sales, and therefore purchase of tickets, are down as a result of customers moving online to buy direct from attractions instead of through the Tourist Information Centre. Underspend of £13,000 mainly due to vacant post for most of year.
	Income	(84,050)	(50,476)	33,574	0	0	33,574	
	TOTAL	110,480	97,411	(13,069)	0	0	(13,069)	
HERITAGE	Expenditure	58,380	48,470	(9,910)	0	0	(9,910)	Underspend on Heritage salaries due to vacant post for part of the year, this £9,000 was offered to the transformation budget for the year. Post has been filled as part of Phase 4 for 2019/20. Income generation was on track with increased levels of donations generated through CHAC tours and events.
	Income	(3,120)	(2,591)	529	0	0	529	
	TOTAL	55,260	45,879	(9,381)	0	0	(9,381)	
<b>TOTAL TOURISM &amp; HERITAGE</b>	<b>Expenditure</b>	<b>252,910</b>	<b>196,357</b>	<b>(56,553)</b>	<b>0</b>	<b>0</b>	<b>(56,553)</b>	
	<b>Income</b>	<b>(87,170)</b>	<b>(53,067)</b>	<b>34,103</b>	<b>0</b>	<b>0</b>	<b>34,103</b>	
	<b>TOTAL</b>	<b>165,740</b>	<b>143,290</b>	<b>(22,450)</b>	<b>0</b>	<b>0</b>	<b>(28,167)</b>	
<b>REGENERATION</b>								
<b>Service Manager : Natalie Fortt</b>								
REGENERATION	Expenditure	247,350	247,350	0	0	0	0	
	Income	(185,750)	(185,750)	0	0	0	0	
	TOTAL	61,600	61,600	0	0	0	0	
<b>TOTAL REGENERATION</b>	<b>Expenditure</b>	<b>247,350</b>	<b>247,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>Income</b>	<b>(185,750)</b>	<b>(185,750)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>61,600</b>	<b>61,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>INCOME OPPORTUNITY DEVELOPMENT</b>								
<b>Service Manager : James Dival</b>								
INCOME OPPORTUNITY DEVELOPMENT	Expenditure	381,810	373,183	(8,627)	0	0	(8,627)	The year end position is a slight underachievement against budget, a transfer to a newly created reserve maintenance reserve was agreed in year which was not budgeted. If the transfer is excluded there true trading position was a surplus of £16k.
	Income	(450,610)	(438,601)	12,009	0	0	12,009	
	TOTAL	(68,800)	(65,418)	3,382	0	0	3,382	
<b>TOTAL INCOME OPPORTUNITY DEVELOPMENT</b>	<b>Expenditure</b>	<b>381,810</b>	<b>373,183</b>	<b>(8,627)</b>	<b>0</b>	<b>0</b>	<b>(8,627)</b>	
	<b>Income</b>	<b>(450,610)</b>	<b>(438,601)</b>	<b>12,009</b>	<b>0</b>	<b>0</b>	<b>12,009</b>	
	<b>TOTAL</b>	<b>(68,800)</b>	<b>(65,418)</b>	<b>3,382</b>	<b>0</b>	<b>0</b>	<b>3,382</b>	

Service with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/19	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>DEVELOPMENT CONTROL</b>								
<b>Service Manager : Simon Fox</b>								
DEVELOPMENT CONTROL	Expenditure	1,220,070	1,612,061	391,991	0	0	391,991	The majority of the overspend (£369k) is due to spend on agency staff needed to maintain service. Income exceeded target by £292k due to increased fee income from both applications and pre-application fees
	Income	(1,395,950)	(1,689,699)	(293,749)	0	0	(293,749)	
	TOTAL	(175,880)	(77,638)	98,242	0	0	98,242	
<b>TOTAL DEVELOPMENT CONTROL</b>	<b>Expenditure</b>	<b>1,220,070</b>	<b>1,612,061</b>	<b>391,991</b>	<b>0</b>	<b>0</b>	<b>391,991</b>	
	<b>Income</b>	<b>(1,395,950)</b>	<b>(1,689,699)</b>	<b>(293,749)</b>	<b>0</b>	<b>0</b>	<b>(293,749)</b>	
	<b>TOTAL</b>	<b>(175,880)</b>	<b>(77,638)</b>	<b>98,242</b>	<b>0</b>	<b>0</b>	<b>98,242</b>	
<b>ENVIRONMENTAL HEALTH</b>								
<b>Service Manager : Vicki Dawson</b>								
HOUSING STANDARDS	Expenditure	195,440	170,848	(24,592)	0	0	(24,592)	As expected underspend on salary and travel costs. Additional income received from new HMO licence requirements. Income covers a 5yr licence so will need to be treated as income in advance over this period
	Income	(67,450)	(62,866)	4,584	0	0	4,584	
	TOTAL	127,990	107,982	(20,008)	0	0	(20,008)	
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION	Expenditure	715,500	675,244	(40,256)	17,000	17,000	(23,256)	Underspend on salary (due to vacancies) and travel costs
	Income	(71,660)	(69,675)	1,985	0	0	1,985	
	TOTAL	643,840	605,569	(38,271)	17,000	17,000	(21,271)	
ENFORCEMENT	Expenditure	78,380	81,891	3,511	0	0	3,511	Overspend due to having to outsource dog warden service to cover a period of long term sickness.
	Income	(3,000)	(461)	2,539	0	0	2,539	
	TOTAL	75,380	81,430	6,050	0	0	6,050	
<b>TOTAL ENVIRONMENTAL HEALTH</b>	<b>Expenditure</b>	<b>989,320</b>	<b>927,983</b>	<b>(61,337)</b>	<b>17,000</b>	<b>17,000</b>	<b>(44,337)</b>	
	<b>Income</b>	<b>(142,110)</b>	<b>(133,002)</b>	<b>9,108</b>	<b>0</b>	<b>0</b>	<b>9,108</b>	
	<b>TOTAL</b>	<b>847,210</b>	<b>794,981</b>	<b>(52,229)</b>	<b>17,000</b>	<b>17,000</b>	<b>(35,229)</b>	
<b>BUILDING CONTROL</b>								
<b>Service Manager : Dave Durrant</b>								
BUILDING CONTROL	Expenditure	601,240	713,905	112,665	0	0	112,665	Pay budgets were overspent due the use of agency staff employed to meet the resource requirements Income from Building Control Application fees was less than the budget
	Income	(661,240)	(582,927)	78,313	0	0	78,313	
	TOTAL	(60,000)	130,978	190,978	0	0	190,978	
<b>TOTAL BUILDING CONTROL</b>	<b>Expenditure</b>	<b>601,240</b>	<b>713,905</b>	<b>112,665</b>	<b>0</b>	<b>0</b>	<b>112,665</b>	
	<b>Income</b>	<b>(661,240)</b>	<b>(582,927)</b>	<b>78,313</b>	<b>0</b>	<b>0</b>	<b>78,313</b>	
	<b>TOTAL</b>	<b>(60,000)</b>	<b>130,978</b>	<b>190,978</b>	<b>0</b>	<b>0</b>	<b>190,978</b>	
<b>LICENSING</b>								
<b>Service Manager : Nigel Marston</b>								
LICENSING	Expenditure	215,850	251,495	35,645	0	0	35,645	Additional expenditure as a result of requiring additional staffing capacity via agency. Income has exceeded budget due to an increase in applications and increased fees
	Income	(310,610)	(340,632)	(30,022)	0	0	(30,022)	
	TOTAL	(94,760)	(89,137)	5,623	0	0	5,623	
<b>TOTAL LICENSING</b>	<b>Expenditure</b>	<b>215,850</b>	<b>251,495</b>	<b>35,645</b>	<b>0</b>	<b>0</b>	<b>35,645</b>	
	<b>Income</b>	<b>(310,610)</b>	<b>(340,632)</b>	<b>(30,022)</b>	<b>0</b>	<b>0</b>	<b>(30,022)</b>	
	<b>TOTAL</b>	<b>(94,760)</b>	<b>(89,137)</b>	<b>5,623</b>	<b>0</b>	<b>0</b>	<b>5,623</b>	



Service with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/19	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>TOTAL AREA EAST</b>	<b>Expenditure</b>	<b>152,170</b>	<b>213,627</b>	<b>61,457</b>	<b>20,500</b>	<b>20,500</b>	<b>81,957</b>	
	<b>Income</b>	<b>(12,510)</b>	<b>(88,516)</b>	<b>(76,006)</b>	<b>0</b>	<b>0</b>	<b>(76,006)</b>	
	<b>TOTAL</b>	<b>139,660</b>	<b>125,111</b>	<b>(14,549)</b>	<b>20,500</b>	<b>20,500</b>	<b>5,951</b>	
<b>AREA NORTH</b>								
<b>Service Manager : Tim Cook</b>								
NORTH AREA DEVELOPMENT	Expenditure	102,500	102,659	159	0	0	159	Minor salary overspend in Neighbourhood Development offset by very similar overspend in Area Development salaries. Advertising income slightly over target.
	Income	(18,090)	(18,484)	(394)	0	0	(394)	
	<b>TOTAL</b>	<b>84,410</b>	<b>84,175</b>	<b>(235)</b>	<b>0</b>	<b>0</b>	<b>(235)</b>	
NORTH GRANTS	Expenditure	10,680	6,348	(4,332)	2,000	2,000	(2,332)	£2,000 carry forward for grants awarded but project not yet completed.
	Income	0	0	0	0	0	0	
	<b>TOTAL</b>	<b>10,680</b>	<b>6,348</b>	<b>(4,332)</b>	<b>2,000</b>	<b>2,000</b>	<b>(2,332)</b>	
<b>TOTAL AREA NORTH</b>	<b>Expenditure</b>	<b>113,180</b>	<b>109,007</b>	<b>(4,173)</b>	<b>2,000</b>	<b>2,000</b>	<b>(2,173)</b>	
	<b>Income</b>	<b>(18,090)</b>	<b>(18,484)</b>	<b>(394)</b>	<b>0</b>	<b>0</b>	<b>(394)</b>	
	<b>TOTAL</b>	<b>95,090</b>	<b>90,523</b>	<b>(4,567)</b>	<b>2,000</b>	<b>2,000</b>	<b>(2,567)</b>	
<b>AREA SOUTH</b>								
<b>Service Manager : Tim Cook</b>								
SOUTH AREA DEVELOPMENT	Expenditure	185,450	188,396	2,946	0	0	2,946	Overspend in Neighbourhood Development wages of £16k largely offset by underspend in Markets wages. Income overachieved due to Milford Road recharges.
	Income	(11,700)	(20,388)	(8,688)	0	0	(8,688)	
	<b>TOTAL</b>	<b>173,750</b>	<b>168,008</b>	<b>(5,742)</b>	<b>0</b>	<b>0</b>	<b>(5,742)</b>	
SOUTH GRANTS	Expenditure	45,480	34,241	(11,239)	8,500	8,500	(2,739)	£8,500 carry forward for awarded grants and projects not yet completed.
	Income	0	0	0	0	0	0	
	<b>TOTAL</b>	<b>45,480</b>	<b>34,241</b>	<b>(11,239)</b>	<b>8,500</b>	<b>8,500</b>	<b>(2,739)</b>	
SOUTH PROJECTS	Expenditure	22,760	22,803	43	0	0	43	Budget fully spent in year.
	Income	(22,760)	(22,762)	(2)	0	0	(2)	
	<b>TOTAL</b>	<b>0</b>	<b>41</b>	<b>41</b>	<b>0</b>	<b>0</b>	<b>41</b>	
<b>TOTAL AREA SOUTH</b>	<b>Expenditure</b>	<b>253,690</b>	<b>245,440</b>	<b>(8,250)</b>	<b>8,500</b>	<b>8,500</b>	<b>250</b>	
	<b>Income</b>	<b>(34,460)</b>	<b>(43,150)</b>	<b>(8,690)</b>	<b>0</b>	<b>0</b>	<b>(8,690)</b>	
	<b>TOTAL</b>	<b>219,230</b>	<b>202,290</b>	<b>(16,940)</b>	<b>8,500</b>	<b>8,500</b>	<b>(8,440)</b>	
<b>AREA WEST</b>								
<b>Service Manager : Tim Cook</b>								
WEST AREA DEVELOPMENT	Expenditure	131,410	144,083	12,673	0	0	12,673	Overspend largely due to use of Agency workers to backfill vacant posts due to Transformation, however not expected to happen in 2019/20 with the new post-transformation staff structure. Income variance due to Crewkerne Town Council joint funding contribution.
	Income	(3,510)	(6,584)	(3,074)	0	0	(3,074)	
	<b>TOTAL</b>	<b>127,900</b>	<b>137,499</b>	<b>9,599</b>	<b>0</b>	<b>0</b>	<b>9,599</b>	
WEST GRANTS	Expenditure	44,950	30,187	(14,763)	13,750	13,750	(1,013)	£12,750 carry forward for grants awarded and projects not yet completed.
	Income	0	0	0	0	0	0	
	<b>TOTAL</b>	<b>44,950</b>	<b>30,187</b>	<b>(14,763)</b>	<b>13,750</b>	<b>13,750</b>	<b>(1,013)</b>	
WEST PROJECTS	Expenditure	39,970	32,408	(7,562)	0	0	(7,562)	Income under-achieved due to loss of property rental income and reduction in room hire at the Boden Centre in Chard.
	Income	(31,950)	(17,441)	14,509	0	0	14,509	
	<b>TOTAL</b>	<b>8,020</b>	<b>14,967</b>	<b>6,947</b>	<b>0</b>	<b>0</b>	<b>6,947</b>	
<b>TOTAL AREA WEST</b>	<b>Expenditure</b>	<b>216,330</b>	<b>206,678</b>	<b>(9,652)</b>	<b>13,750</b>	<b>13,750</b>	<b>4,098</b>	
	<b>Income</b>	<b>(35,460)</b>	<b>(24,025)</b>	<b>11,435</b>	<b>0</b>	<b>0</b>	<b>11,435</b>	
	<b>TOTAL</b>	<b>180,870</b>	<b>182,653</b>	<b>1,783</b>	<b>13,750</b>	<b>13,750</b>	<b>15,533</b>	



Service with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/19	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>TOTAL COMMUNITIES</b>	<b>Expenditure</b>	<b>1,127,870</b>	<b>1,163,107</b>	<b>35,237</b>	<b>51,395</b>	<b>51,395</b>	<b>86,632</b>	
	<b>Income</b>	<b>(100,520)</b>	<b>(176,675)</b>	<b>(76,155)</b>	<b>0</b>	<b>0</b>	<b>(76,155)</b>	
	<b>TOTAL</b>	<b>1,027,350</b>	<b>986,432</b>	<b>(40,918)</b>	<b>51,395</b>	<b>51,395</b>	<b>10,477</b>	
<b>ENGINEERING &amp; PROPERTY SERVICES</b>								
<b>Service Manager : Robert Orrett</b>								
ENGINEERING SERVICES	Expenditure	575,410	488,739	(86,671)	0	0	(86,671)	Repairs & Maintenance underspent by £75k across the service, Technical Services salaries underspent by £7k.
	Income	(84,720)	(95,387)	(10,667)	0	0	(10,667)	Fees & Charges up £9k over target, CCTV contributions £2k over target. Bus Station charges down £2k against last year.
	<b>TOTAL</b>	<b>490,690</b>	<b>393,352</b>	<b>(97,338)</b>	<b>0</b>	<b>0</b>	<b>(97,338)</b>	
PROPERTY MANAGEMENT	Expenditure	1,142,250	1,155,736	13,486	0	0	13,486	Overspend on Agency staff due to Transformation vacancies (£18k), and various utilities for the Depots & Public Offices (£28k) largely offset by an underspend in Consultant & Professional Fees (£38k).
	Income	(620,600)	(532,272)	88,328	0	0	88,328	Service charge income £59k under income target, Catering sales £20k under income target. Rental income also down by £8k against income target.
	<b>TOTAL</b>	<b>521,650</b>	<b>623,464</b>	<b>101,814</b>	<b>0</b>	<b>0</b>	<b>101,814</b>	
COMMERCIAL PROPERTY	Expenditure	47,240	37,983	(9,257)	0	0	(9,257)	No particular reason for variance, just general underspends across the budget.
	Income	(61,130)	(64,922)	(3,792)	0	0	(3,792)	Income target in line with that expected for the year.
	<b>TOTAL</b>	<b>(13,890)</b>	<b>(26,939)</b>	<b>(13,049)</b>	<b>0</b>	<b>0</b>	<b>(13,049)</b>	
INVESTMENT PROPERTY	Expenditure	936,540	859,945	(76,595)	0	0	(76,595)	Anticipated savings at year end due to vacant posts within team throughout the year.
	Income	(1,274,900)	(1,280,116)	(5,216)	0	0	(5,216)	Additional income in relation to recent completions added a favourable surplus of £132K into budget for year end. However, this is not all shown here as prudent decision taken to move this income into the Commercial Investment Risk Reserve set up to assist with possible rent voids in the future.
	<b>TOTAL</b>	<b>(338,360)</b>	<b>(420,171)</b>	<b>(81,811)</b>	<b>0</b>	<b>0</b>	<b>(81,811)</b>	
CAR PARKING	Expenditure	793,750	808,690	14,940	0	0	14,940	Significant overspends on service charges (£30k) and NNDR (34k) somewhat offset by underspends on salary costs (£6k), payments to Contractors (£13k) and other minor underspends.
	Income	(2,130,670)	(1,996,212)	134,458	0	0	134,458	Income 1% down on previous year with no increase in charges, yet income target increased by £70k from 2018/19. Normal car parking fees down £67k against income target, season tickets down £46k against income target.
	<b>TOTAL</b>	<b>(1,336,920)</b>	<b>(1,187,522)</b>	<b>149,398</b>	<b>0</b>	<b>0</b>	<b>149,398</b>	
<b>TOTAL ENGINEERING &amp; PROPERTY SERVICES</b>	<b>Expenditure</b>	<b>3,495,190</b>	<b>3,351,093</b>	<b>(144,097)</b>	<b>0</b>	<b>0</b>	<b>(144,097)</b>	
	<b>Income</b>	<b>(4,172,020)</b>	<b>(3,968,909)</b>	<b>203,111</b>	<b>0</b>	<b>0</b>	<b>203,111</b>	
	<b>TOTAL</b>	<b>(676,830)</b>	<b>(617,816)</b>	<b>59,014</b>	<b>0</b>	<b>0</b>	<b>59,014</b>	
<b>STREETSCENE</b>								
<b>Service Manager : Chris Cooper</b>								
HORTICULTURE & GROUNDS MAINTENANCE	Expenditure	3,101,280	3,300,665	199,385	0	0	199,385	The overall underspend of £26k represents 1.6% of the budget. Within the service street cleaning income was up due to development of void property related works and horticultural income was up on projection due progression with commercial works. Fleet management was over spent due to completion of the MOT station and staffing costs and the nursery was over budget due to staffing issues affecting sales.
& STREETCLEANING	Income	(1,437,150)	(1,662,480)	(225,330)	0	0	(225,330)	
	<b>TOTAL</b>	<b>1,664,130</b>	<b>1,638,185</b>	<b>(25,945)</b>	<b>0</b>	<b>0</b>	<b>(25,945)</b>	
<b>TOTAL STREETSCENE</b>	<b>Expenditure</b>	<b>3,101,280</b>	<b>3,300,665</b>	<b>199,385</b>	<b>0</b>	<b>0</b>	<b>199,385</b>	

Service with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/19	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
	Income	(1,437,150)	(1,662,480)	(225,330)	0	0	(225,330)	
	<b>TOTAL</b>	<b>1,664,130</b>	<b>1,638,185</b>	<b>(25,945)</b>	<b>0</b>	<b>0</b>	<b>(25,945)</b>	
<b>WASTE &amp; RECYCLING</b>								
Service Manager : Chris Cooper								
WASTE & RECYCLING	Expenditure	6,152,110	6,203,355	51,245	0	0	51,245	Expenditure on the Somerset Waste Partnership budget was £43k greater than budgeted due to higher garden waste costs as a result of increased take up of the service and a reduction in recycling credits offset by savings in other areas including head office costs and container costs. Income exceeded budget by £125k for garden waste due to increased take up and increased special waste collections of £11K.
	Income	(1,695,110)	(1,831,404)	(136,294)	0	0	(136,294)	
	<b>TOTAL</b>	<b>4,457,000</b>	<b>4,371,951</b>	<b>(85,049)</b>	<b>0</b>	<b>0</b>	<b>(85,049)</b>	
<b>TOTAL WASTE COLLECTION</b>	<b>Expenditure</b>	<b>6,152,110</b>	<b>6,203,355</b>	<b>51,245</b>	<b>0</b>	<b>0</b>	<b>51,245</b>	
	<b>Income</b>	<b>(1,695,110)</b>	<b>(1,831,404)</b>	<b>(136,294)</b>	<b>0</b>	<b>0</b>	<b>(136,294)</b>	
	<b>TOTAL</b>	<b>4,457,000</b>	<b>4,371,951</b>	<b>(85,049)</b>	<b>0</b>	<b>0</b>	<b>(85,049)</b>	
<b>ARTS &amp; ENTERTAINMENT</b>								
Service Manager : Adam Burgan								
ARTS	Expenditure	2,188,650	2,314,029	125,379	0	0	125,379	Staff shortages have contributed to the overspend in expenditure due to usage of Agency staff, however the increased costs have been largely offset by the increase in ticket and refreshment sales
	Income	(1,921,100)	(2,036,253)	(115,153)	0	0	(115,153)	
	<b>TOTAL</b>	<b>267,550</b>	<b>277,776</b>	<b>10,226</b>	<b>0</b>	<b>0</b>	<b>10,226</b>	
WESTLANDS LEISURE COMPLEX	Expenditure	1,400,830	1,394,878	(5,952)	0	0	(5,952)	Building work and maintenance are overspent reflecting the need for essential works on the complex. Due to an error we have paid two years of rates in this financial year.  Income from Ticket sales has increased and we sold an additional 10,000 tickets on the previous year. Income from room hire has doubled. Secondary spend has shown tremendous growth increasing profitability by £184K as more events drive food and drink sales and an increase in party bookings.
	Income	(1,248,460)	(1,175,858)	72,602	0	0	72,602	
	<b>TOTAL</b>	<b>152,370</b>	<b>219,020</b>	<b>66,650</b>	<b>0</b>	<b>0</b>	<b>66,650</b>	
<b>TOTAL ARTS</b>	<b>Expenditure</b>	<b>3,589,480</b>	<b>3,708,907</b>	<b>119,427</b>	<b>0</b>	<b>0</b>	<b>119,427</b>	
	<b>Income</b>	<b>(3,169,560)</b>	<b>(3,212,111)</b>	<b>(42,551)</b>	<b>0</b>	<b>0</b>	<b>(42,551)</b>	
	<b>TOTAL</b>	<b>419,920</b>	<b>496,796</b>	<b>76,876</b>	<b>0</b>	<b>0</b>	<b>76,876</b>	
<b>COMMUNITY HEALTH &amp; LEISURE</b>								
Service Manager : Katy Menday								
COMMUNITY HEALTH & LEISURE	Expenditure	779,898	1,028,250	248,352	0	0	248,352	Expenditure higher than anticipated due to the delivery of a range of grant funded projects across the Service area. In It Together and Swim Local both secured grant income to cover 100% of costs and is reflected in income below.
	Income	(266,288)	(537,686)	(271,398)	0	0	(271,398)	
<b>Portfolio Holder : Cllr Sylvia Seal</b>	<b>TOTAL</b>	<b>513,610</b>	<b>490,564</b>	<b>(23,046)</b>	<b>0</b>	<b>0</b>	<b>(23,046)</b>	Overall underspend linked to impacts of transformation on officer work programmes.
<b>TOTAL COMMUNITY HEALTH &amp; LEISURE</b>	<b>Expenditure</b>	<b>779,898</b>	<b>1,028,250</b>	<b>248,352</b>	<b>0</b>	<b>0</b>	<b>248,352</b>	
	<b>Income</b>	<b>(266,288)</b>	<b>(537,686)</b>	<b>(271,398)</b>	<b>0</b>	<b>0</b>	<b>(271,398)</b>	
	<b>TOTAL</b>	<b>513,610</b>	<b>490,564</b>	<b>(23,046)</b>	<b>0</b>	<b>0</b>	<b>(23,046)</b>	

Service with Elements		Annual Budget	Actual to 31st March	Variance to 31st March	Carry Forwards Submitted	Carry Forwards Recommended by Senior Leadership Team	Variance expected 31/03/19	Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		£	£	£	£	£	£	
<b>COUNTRYSIDE</b>								
<b>Service Manager : Katy Menday</b>								
COUNTRYSIDE	Expenditure	579,900	748,966	169,066	18,802	18,802	187,868	Main variance is due to Heitage Lottery funded project work, offset by the funding. Main Variance is due to the Heritage Lottery funding. Overall small over spend on Countryside sites off set by the profits at Ninesprings Café bringing service to £16,586 underspend. Plans to extend the Café aim to grow the business to further improve sales and profits.
	Income	(284,970)	(470,623)	(185,653)	0	0	(185,653)	
	<b>TOTAL</b>	<b>294,930</b>	<b>278,343</b>	<b>(16,587)</b>	<b>18,802</b>	<b>18,802</b>	<b>2,215</b>	
<b>TOTAL COUNTRYSIDE</b>	<b>Expenditure</b>	<b>579,900</b>	<b>748,966</b>	<b>169,066</b>	<b>18,802</b>	<b>18,802</b>	<b>187,868</b>	
	<b>Income</b>	<b>(284,970)</b>	<b>(470,623)</b>	<b>(185,653)</b>	<b>0</b>	<b>0</b>	<b>(185,653)</b>	
	<b>TOTAL</b>	<b>294,930</b>	<b>278,343</b>	<b>(16,587)</b>	<b>18,802</b>	<b>18,802</b>	<b>2,215</b>	
<b>TOTAL DIRECTOR OF COMMERCIAL SERVICES &amp; INCOME GENERATION</b>	Expenditure	17,697,858	18,341,236	643,378	18,802	18,802	662,180	
	Income	(11,025,098)	(11,683,213)	(658,115)	0	0	(658,115)	
	<b>TOTAL</b>	<b>6,672,760</b>	<b>6,658,023</b>	<b>(14,737)</b>	<b>18,802</b>	<b>18,802</b>	<b>4,065</b>	
<b>TOTAL SSDC</b>	Expenditure	72,339,628	71,886,232	(453,396)	170,282	170,282	(283,114)	
	Income	(55,732,478)	(55,538,646)	193,832	0	0	193,832	
	<b>TOTAL</b>	<b>16,607,150</b>	<b>16,347,586</b>	<b>(259,564)</b>	<b>170,282</b>	<b>170,282</b>	<b>(89,282)</b>	